

# Welcome

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## Chicago dbt Meetup

Host: Analytics8

**Join dbt community Slack**

[getdbt.com/community](https://getdbt.com/community)

[#local-chicago](#)



# MC: John Barcheski

*Manager, Technology and Strategy &  
dbt Practice Leader*



 @John Barcheski

 [jbarcheski@analytics8.com](mailto:jbarcheski@analytics8.com)

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**Transform your  
organization  
with data.**

# Agenda

- 5:30 – Doors Open and Check-in
- 6:00 – Speaker Sessions
  - Tyler Rouze, Analytics8
  - Jack Blandin, Fi
- 7:00 – 9:00 – Reception

# Register for Coalesce 2023

The Analytics Engineering Conference  
October 16-20

Coalesce Online

Coalesce  
London

Coalesce San  
Diego

Coalesce Sydney

Coalesce Berlin



for 15% off, use code  
**dbtmeetup15**

## Coalesce Online

October 16-20, Online  
FREE

The main experience you know and love.  
Visit [coalesce.getdbt.com/register](https://coalesce.getdbt.com/register)

## Coalesce San Diego

October 16-20, San Diego  
Take advantage of Early Bird rates for  
the week long event in San Diego until  
February 28th. Visit  
[coalesce.getdbt.com/register](https://coalesce.getdbt.com/register)

## Coalesce in EMEA

We will be hosting one-day  
Coalesce events in London,  
Sydney, and Berlin as well.  
Registration will open for those  
locations in early 2023.



# Speaking Today

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**Tyler Rouze**

*Analytics8*



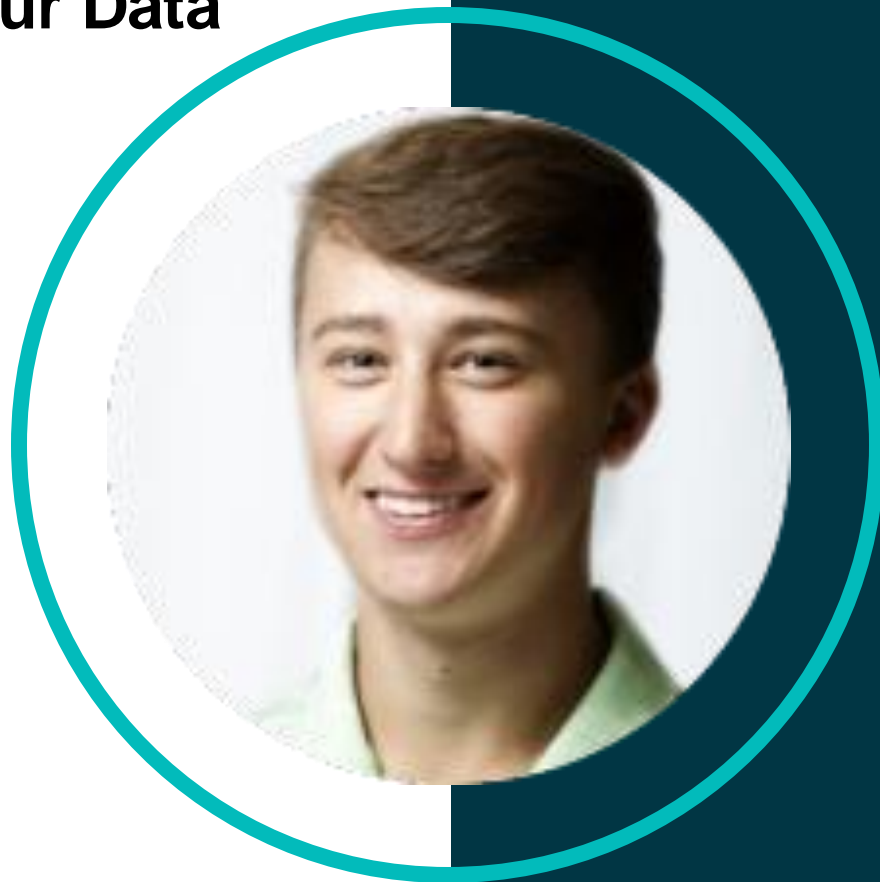
**Jack Blandin**

*Fi*

# Lessons in Scaling Your Data Platform with dbt

**Tyler Rouze**

*Senior Consultant,  
Analytics8*



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 [tylerrouze.com](https://tylerrouze.com)

## ~\$ whoami

- Working alongside Roche Pharma  
Commercial on large scale implementation of dbt
- Tens of thousands of models
- 100s of developers across 41 countries and counting
- Most contributed repositories in a 100k employee company





WEBINAR

# How dbt Helps Our Clients Remove Data Engineering Bottlenecks



John Barcheski  
Data Engineering Consultant



Erin Barnier  
Data Engineering Consultant



Tyler Rouze  
Data Engineering Consultant



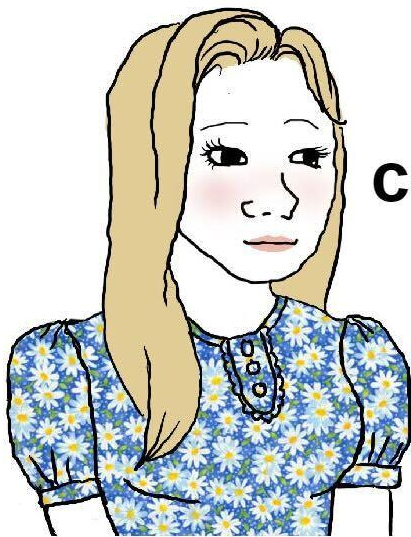
Ryan McGibony  
Partner Manager @dbt Labs



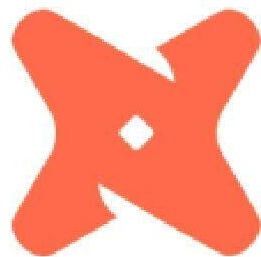
Jordan Veal  
Data Engineering Consultant







**thank you for  
changing my life**



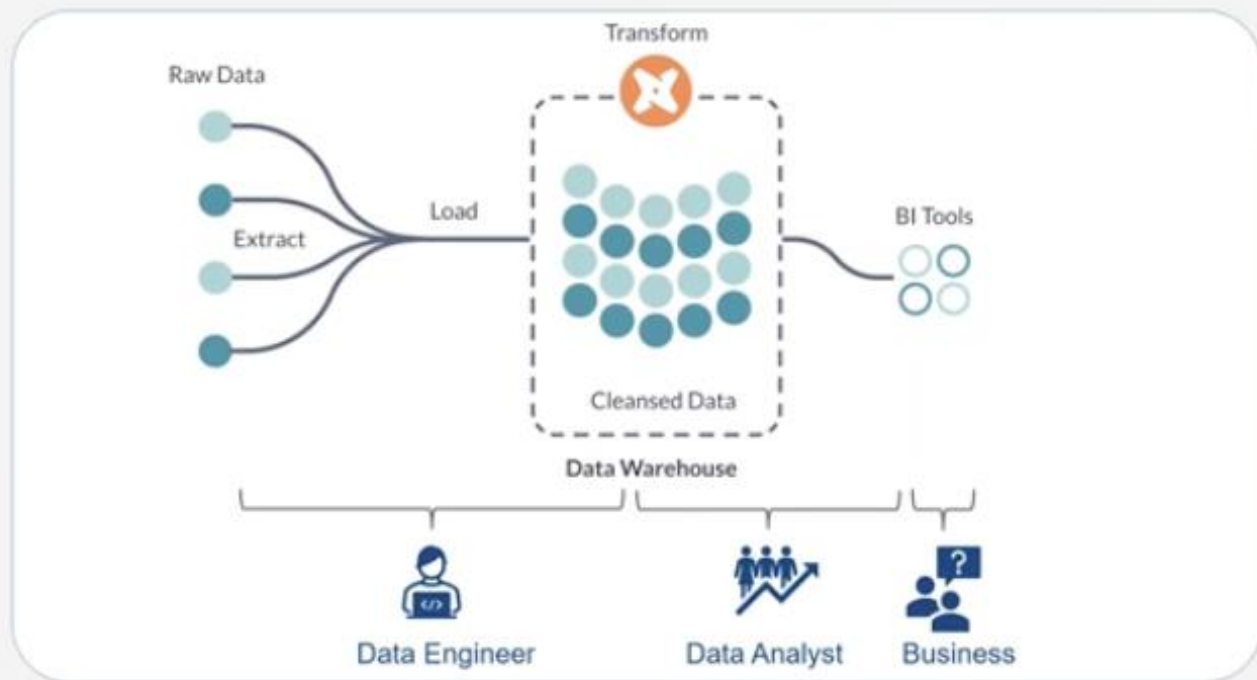
**dbt**

**I'm literally just a Jinja templater  
that runs your SQL in the right  
order**

# CENTRALIZED DOCUMENTATION & LINEAGE



Bring your data analysts, BI developers, and SQL developers into your data pipeline development to build trust with stakeholders



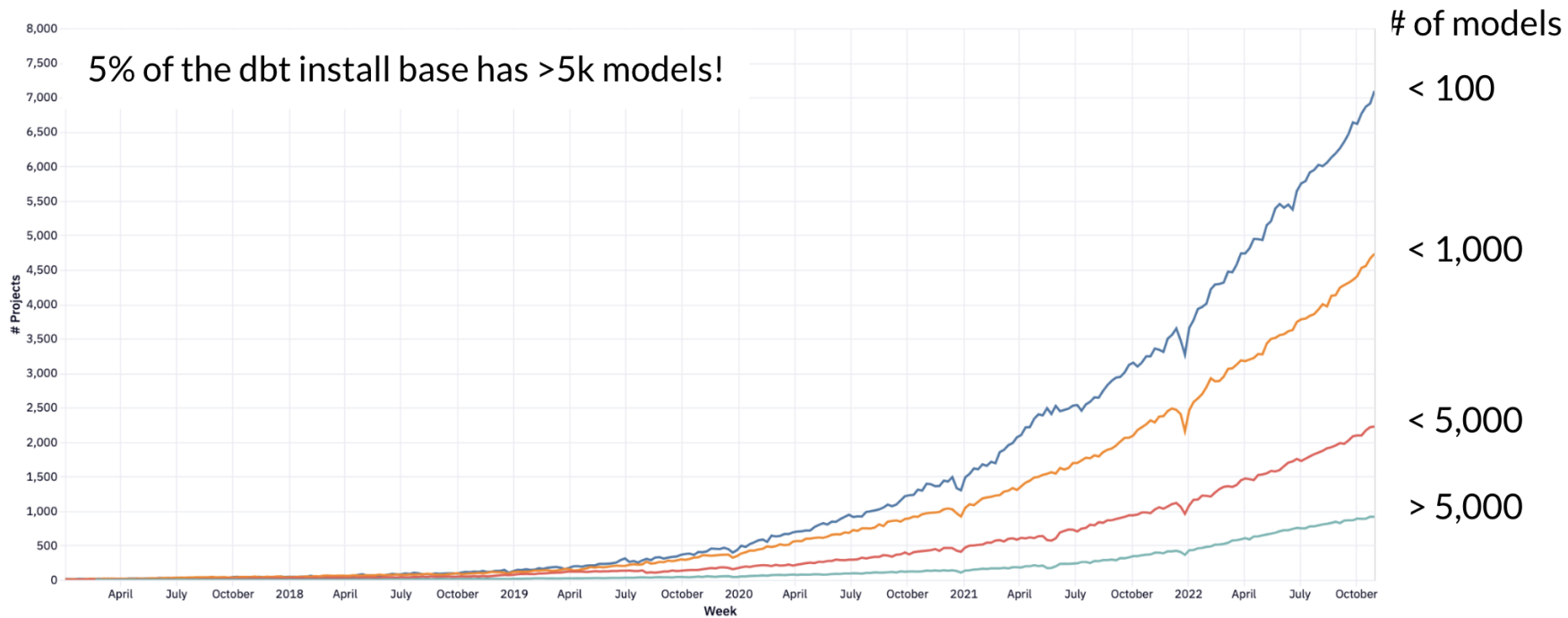
# Goals of scaling our data platform with dbt

Ultimately, increase the value of your company's data

Enable heightened speed of development over IT, more consistency over Business

Meet your talent where it's at and support their involvement on your data platform, keeping guardrails in place

dbt is the linchpin in keeping everything-as-code on your data platform



Where your organization is coming from influences your project architecture



People coming from IT with different skillsets (Talend, Informatica, Oracle)

Limited competencies in modern data tooling

Build a new data platform on modern tooling that supports numerous geographies and their analytics needs

Own the architecture, but support and enable horizontal scaling of the platform

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# dbt Project Federation

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Federated dbt Project Architecture supports decentralized ownership across skillsets.

Project federation supports different workflows and code ownership

Allows your dbt projects to scale horizontally to touch further parts of the organization

Can help make core logic reusable across the organization

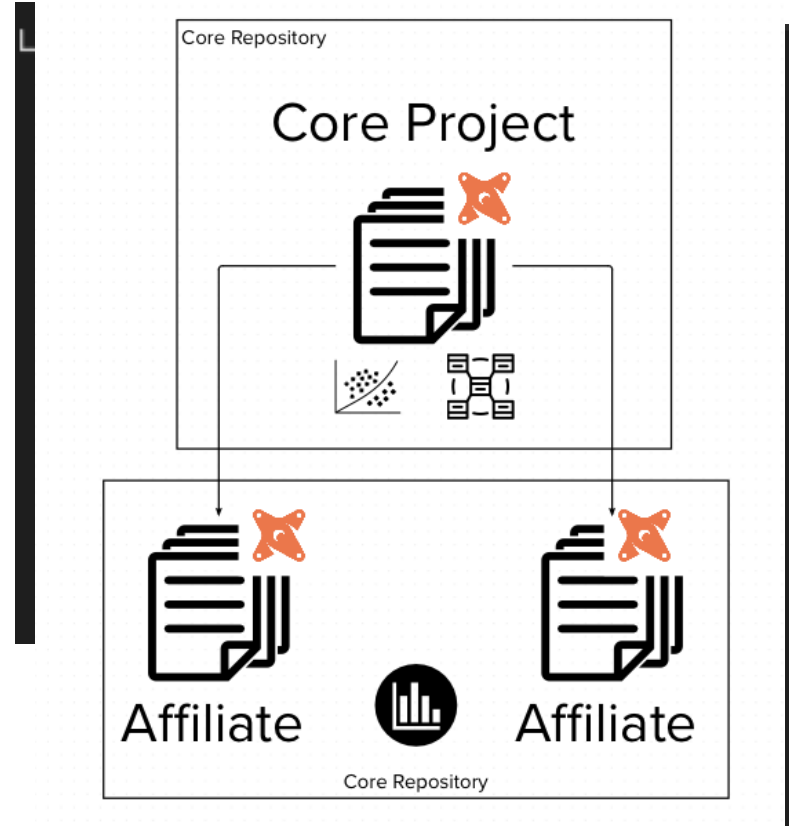
Fosters collaboration and knowledge sharing across projects

Resource efficient

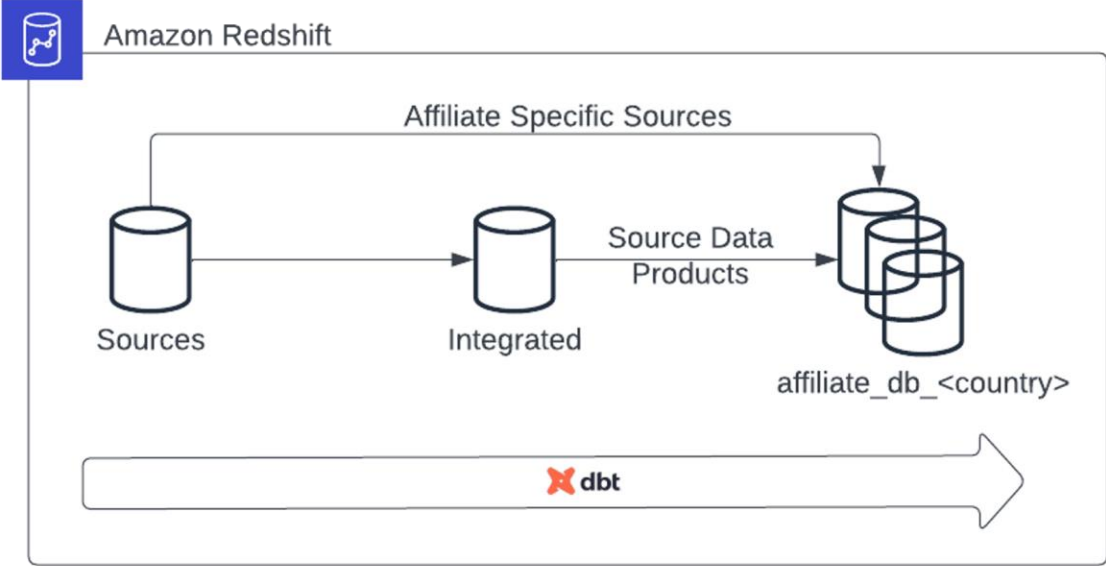
Federated dbt Project Architecture supports decentralized ownership across skillsets.

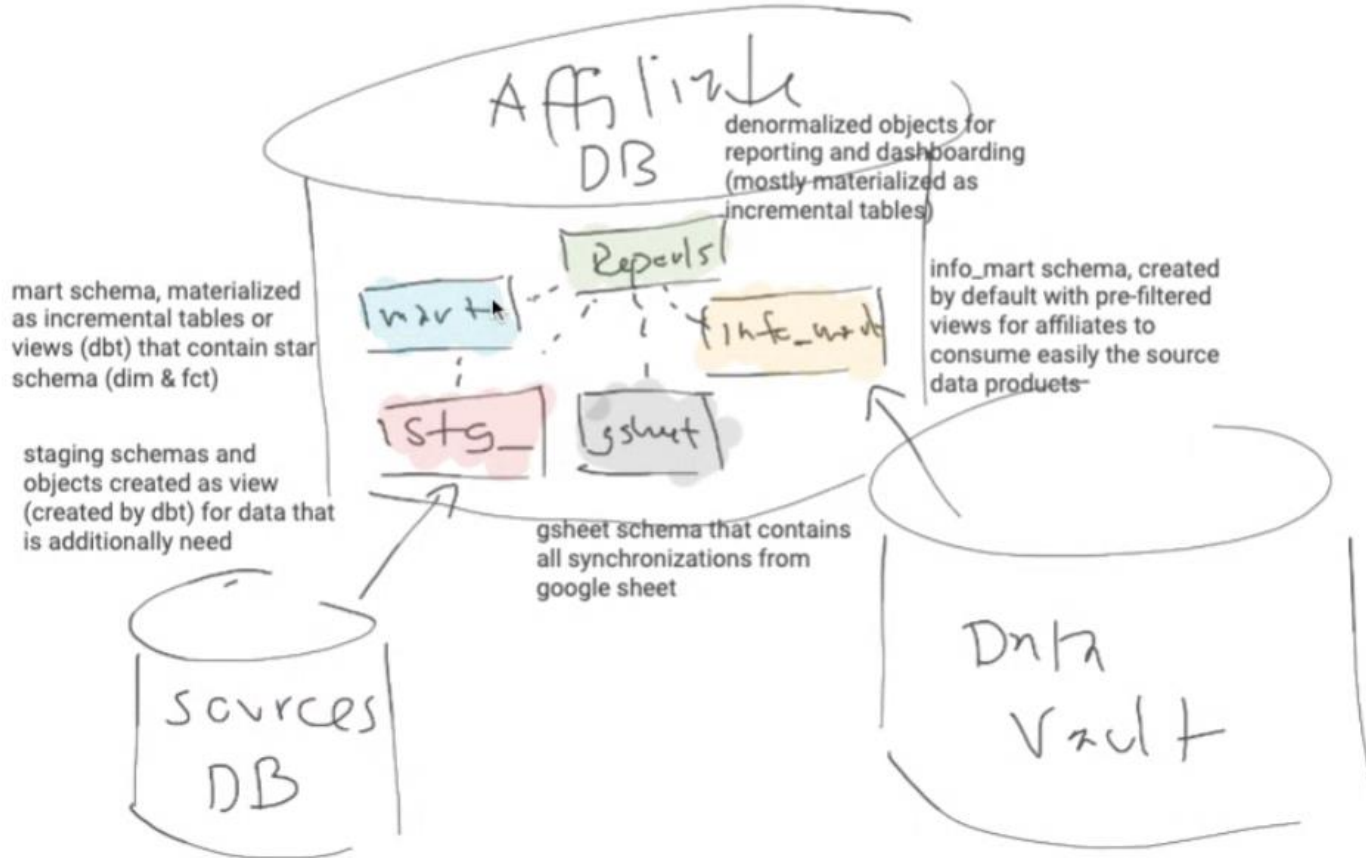
Core project Supports Data Modeling & technical dbt modeling (ML, Embedded Apps)

“Affiliate” projects ensure decentralized ownership while still leveraging “Core” products & best practices



# Single Cluster, multi-database supports flexibility at scale





## Common elements can be shared across a monorepository

We want to maximize reusability while decentralizing ownership across a federation of projects

```
packages:  
- local: ../../common/dbt  
- local: ../../../../common/dbt
```

## Common elements can be shared across a monorepository

```
1  {{ config(schema="info_mart",tags="info_mart",materialized='view',bind=false) }}
2  SELECT
3      *
4  FROM
5      {{source('info_mart','dim_address')}}
6  WHERE 1=1
7      AND row_level_security_country_code in {{ var("country_code") }}
```

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# dbt-core & dbt Cloud in Conjunction

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**Hadrien** 5:27 AM

Hello fellow dbt user! 🤔💪

In my company we have a development bottleneck. Since our team grew a lot recently we have issues deploying changes continuously 😞  
Let me explain our development process, it should also be noted that we are using Redshift as the DWH and Gitlab CI/CD to manage releases.



**Radek Tomsej** 8:48 AM

Hi all 🙌 I really ❤️ `dbt`! However, I found that our dbt project grew significantly, it became really difficult to maintain the quality of the models. People often forget to add or delete a column, description or edit a test in a schema file. It is practically impossible to catch all these problems during the review process. In addition, with a large number of objects in dbt, running models is slow and expensive, so it's a good idea to find as many errors as possible before the changes are committed and pushed to branch.



**osmang** 10:48 AM

🙌 Hi everyone,

We are a couple of data / analytics engineers trying to build some automation and tools around the development process. ⚙️🔧

There are several segments of our processes that we feel are slow and time consuming, and we are curious about whether others have similar experiences. ⌚



**Pawel Kapuscinski** 8:10 AM

hey team. I'm looking for good resources on git and software development process for non technical people who just try to understand better what's happening in their companies. Any recommendations?



Meet your team where there at with separate development setups



Core Engineer

Support source-code editor of choice



Affiliate Analyst

Make use of dbt Cloud to onboard into platform development



## Project Details



### Overview

Name

Analytics

Repository

[git://github.com/analytics8/dbt-slim-ci.git](https://github.com/analytics8/dbt-slim-ci.git) >

Connection

[a8snowflake](#) >

Project subdirectory

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# People & Development Workflow

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How do we structure our people to get the most out of our project federation

Matrix organization

Share technical competencies across the organization (CI, Kubernetes, Orchestration)

Engineering leadership over regions of federated projects

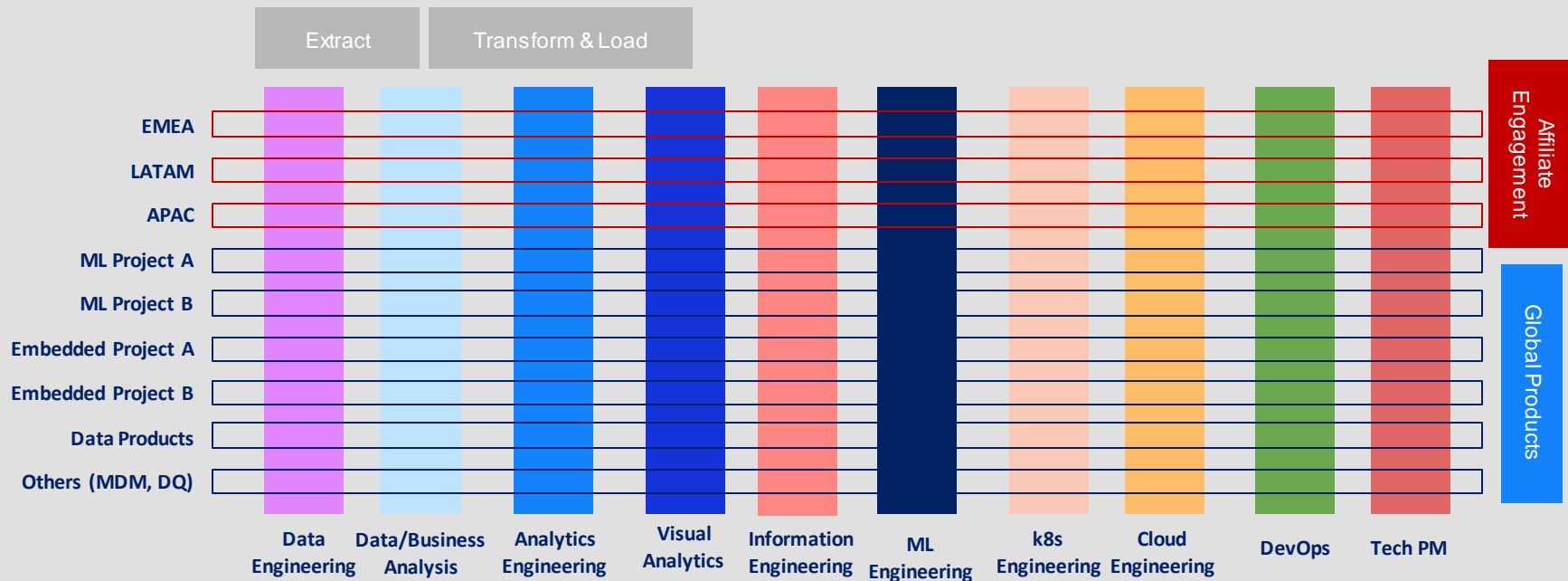
# Engineering Organization



Head of Engineering



Lead Engineer



CAPABILITIES

# Principles

Operate on a regular sprint schedule across projects

Rotate operations team responsibilities

In federated monorepo, utilize code ownership scoping with leadership across multiple projects

Everyone should be familiar with your Git Solution (Gitlab, Github)

Keep documentation close

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# Job Scheduling

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## How should I run my jobs in this architecture?

It's okay to support scheduling in multiple ways, both dbt Cloud jobs and a high code option

Regardless of how you run jobs, store configurations as code so job templates can be reused, redeployment is easy, and refactoring doesn't have to happen in a UI.



## Leverage CI job templates to avoid repeating pipeline definitions

```
dbt_run:  
  extends:  
    - .matrix  
  image: ghcr.io/dbt-labs/dbt-redshift:1.5.0  
  script:  
    - cd ${DBT_PATH}  
    - dbt deps  
    - dbt build --profiles-dir . -t $TARGET
```

```
.matrix:  
  parallel:  
    matrix:  
      - NAME: PROJECT-1  
        DBT_PATH: projects/path/to/project/dbt  
        OTHER_VAR: xyz  
      - NAME: PROJECT-2  
        DBT_PATH: projects/path/to/project/dbt  
        OTHER_VAR: abc
```

If you're using an orchestrator that runs granular jobs, consider job startup latency

1. Await Container Creation



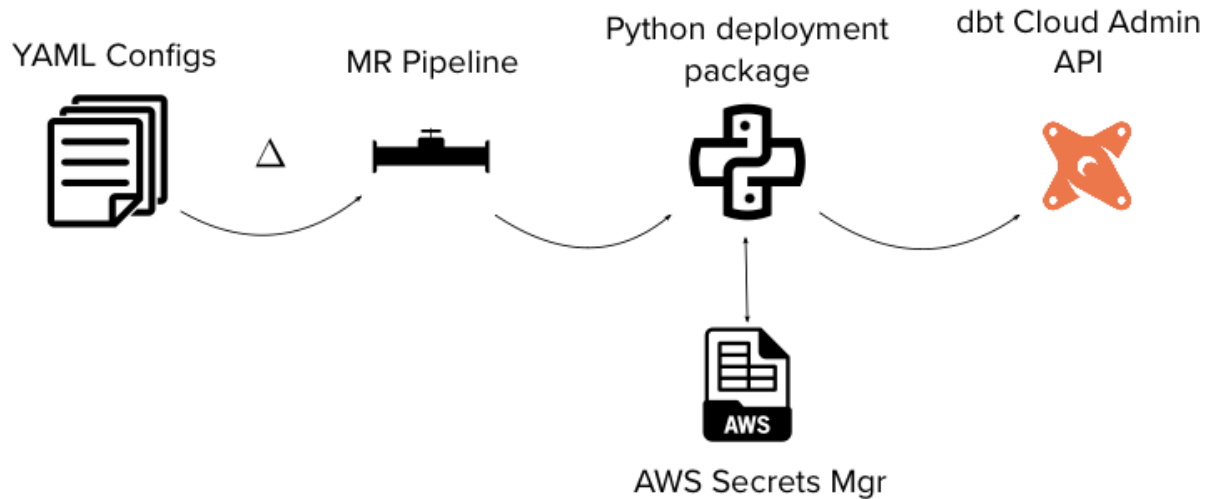
2. Pull Git Repository



3. Install dependencies ``dbt deps``



Leverage dbt Cloud Administrative API to deploy projects, environments, and jobs



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# Wrap Up

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## Why do this?

Increase speed of development while maximizing reusability (and thus minimize costs) while supporting horizontally scaling your company's data

Build trust with the business and deliver on their use cases

Increase the value of your company's data

## What's Next?



dbt v1.5 & looking forward to v1.6



Model Contracting, Versioning, and Access



Cross-project `refs` with state handling



**Transform your  
organization  
with data.**

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# Appendix

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# Documentation

The screenshot shows the documentation page for Material for MkDocs. The page has a dark blue header with the title 'Material for MkDocs' and a search bar. Below the header is a navigation menu with links to Home, Getting started, Setup, Reference, Insiders, and Blog. The main content area is divided into three columns. The left column is a sidebar with a list of navigation links. The middle column contains the main text, which is currently on the 'Getting started' page. The right column is a 'Table of contents' with links to 'Installation', 'with pip recommended', 'with docker', and 'with git'. The 'Getting started' section explains that Material for MkDocs is a theme for MkDocs and provides instructions on how to install it using pip or docker. The 'Installation' section is currently selected and shows the command 'pip install mkdocs-material' in a code block. The 'with pip recommended' section explains that Material for MkDocs is published as a Python package and can be installed with pip, ideally by using a virtual environment. The 'with docker' section explains that this will automatically install compatible versions of all dependencies: MkDocs, Markdown, Pygments and Python Markdown Extensions. Material for MkDocs always strives to support the latest versions, so there's no need to install those packages separately.

**Material for MkDocs** 🔍 Search squidfunk/mkdocs-material 📄 9.1.14 🌟 13.9k 👤 3k

Home Getting started Setup Reference Insiders Blog

Getting started  
Installation  
Creating your site  
Publishing your site  
Customization  
Browser support  
Philosophy  
Alternatives  
License  
Changelog  
How to upgrade  
Contributing  
Reporting a bug  
Reporting a docs issue  
Requesting a change  
Asking a question  
Guides  
Creating a reproduction

## Getting started

Material for MkDocs is a theme for [MkDocs](#), a static site generator geared towards (technical) project documentation. If you're familiar with Python, you can install Material for MkDocs with `pip`, the Python package manager. If not, we recommend using `docker`.

## Installation

with `pip` recommended

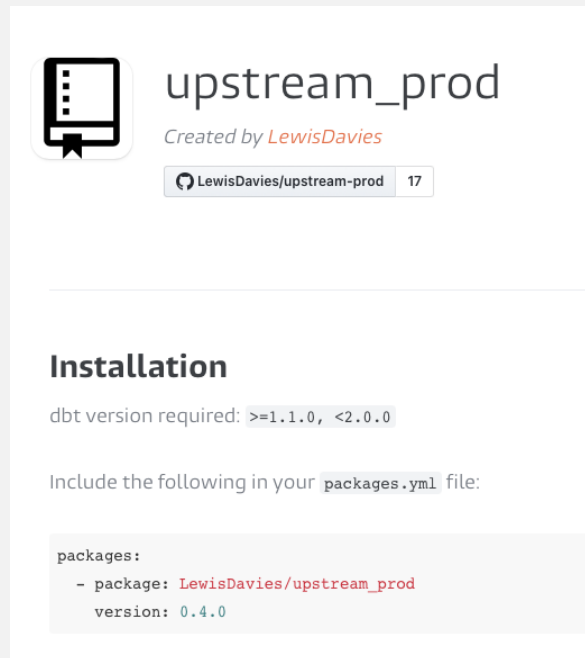
Material for MkDocs is published as a [Python package](#) and can be installed with `pip`, ideally by using a [virtual environment](#). Open up a terminal and install Material for MkDocs with:

```
pip install mkdocs-material
```

This will automatically install compatible versions of all dependencies: [MkDocs](#), [Markdown](#), [Pygments](#) and [Python Markdown Extensions](#). Material for MkDocs always strives to support the latest versions, so there's no need to install those packages separately.

Table of contents  
Installation  
with `pip` recommended  
with `docker`  
with `git`

With a single environment, utilize proxy views to scale development while preventing unnecessary data copying



**upstream\_prod**  
Created by *LewisDavies*

LewisDavies/upstream-prod 17

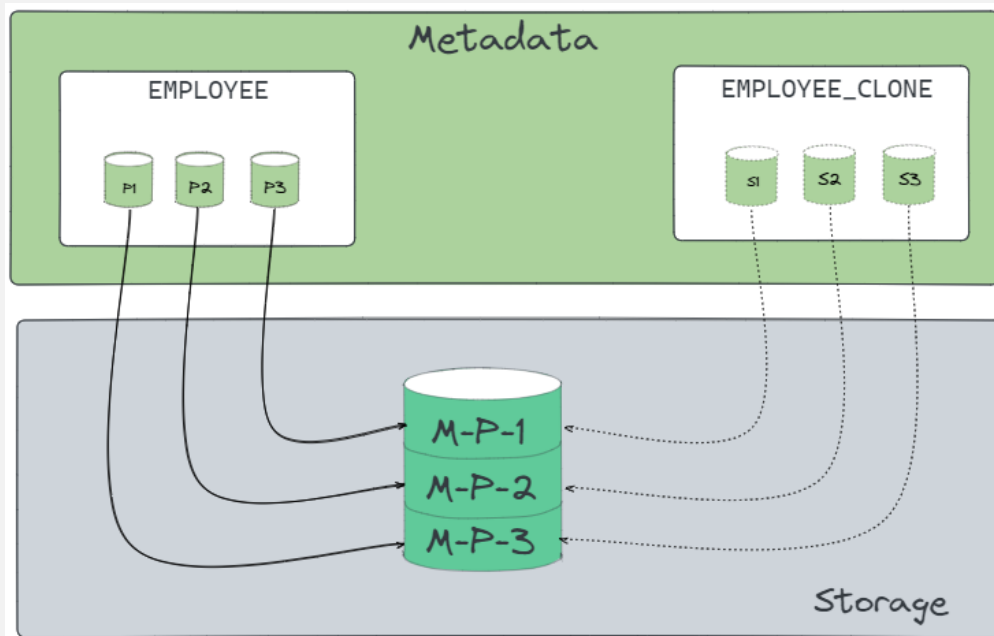
---

### Installation

dbt version required: `>=1.1.0, <2.0.0`

Include the following in your `packages.yml` file:

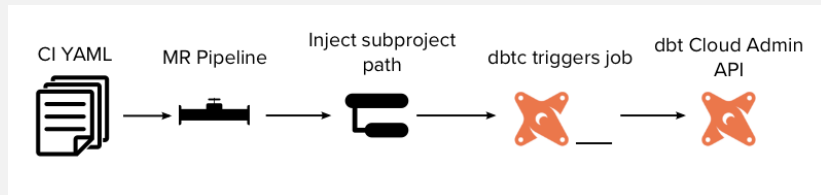
```
packages:  
- package: LewisDavies/upstream_prod  
  version: 0.4.0
```



## Setup Slim CI in your MR Pipelines

Project federation requires a custom Slim CI solution due to conflicting databases and dbt projects in a monorepo

Make use of dbtc to connect to dbt Cloud API when running Slim CI, but configure job in CI/CD pipeline where we can set rules



```
1 dbt_slim_ci:
2   extends:
3     - .matrix
4   script: dbtc trigger-autoscaling-ci-job
5   rules:
6     - if: $CI_PIPELINE_SOURCE == "merge_request_event"
7       changes:
8         - $DBT_PATH/**/*
9         when: manual
10        allow_failure: false
11
```

# Thank you! Questions?

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Tyler Rouze



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[trouze@analytics8.com](mailto:trouze@analytics8.com)



[tylerrouze.com](https://tylerrouze.com)

# Building a Modern Data Team in 6 Months

**Jack Blandin**

*VP of BI & Data Science,  
Fi*



[Linkedin.com/in/jack-blandin-19761847/](https://www.linkedin.com/in/jack-blandin-19761847/)

# About me

- VP of Data at Fi
- Previously led Data Science & Machine Learning orgs at Wayfair and GoHealth
- Started my career as a full stack software developer at Trunk Club

# Purpose of today's talk

- Share strategies for navigating real world challenges to building data teams.
- Emphasis on soft-skills.
- Walk-through of my first 6 months at Fi and how we built the data team to what it is today.
- What worked well, what didn't work well, and lessons learned.

# Context

Day 1



# About Fi

- The Product – Smart dog collars
  - GPS tracking
  - Activity detection
  - Walk & sleep tracking
  - Step counts
  - Rankings ...
- The organization.
  - Fast-growing startup.
  - Company was ~75 people.
  - Eng was ~15 people.
  - Marketing & Finance were ~6 people each.
  - Data team was me and one Data Analyst.

# Get the lay of the land

Weeks 1-4

# Weeks 1-4

## Goals

- Get the lay of the land.
- Demonstrate ability.

## How?

- Understand the role of data team
- Understand the primary stakeholders and what they value
- Understand the technical process for providing solutions
- Keep an eye out for low hanging fruit
- Show off a little if there's an opportunity

# Example: Fi Dogs "waking up" across the country

Fi Device Accelerometer Movement - Nov 17, 2022 12AM EST



# Demonstrate Value

Weeks 5-8

# Weeks 5-8

## Goals:

- Demonstrate value. Show what value the data team can provide.

## How?

- Grab the low hanging fruit.
- Find a "this seems off..." situation.

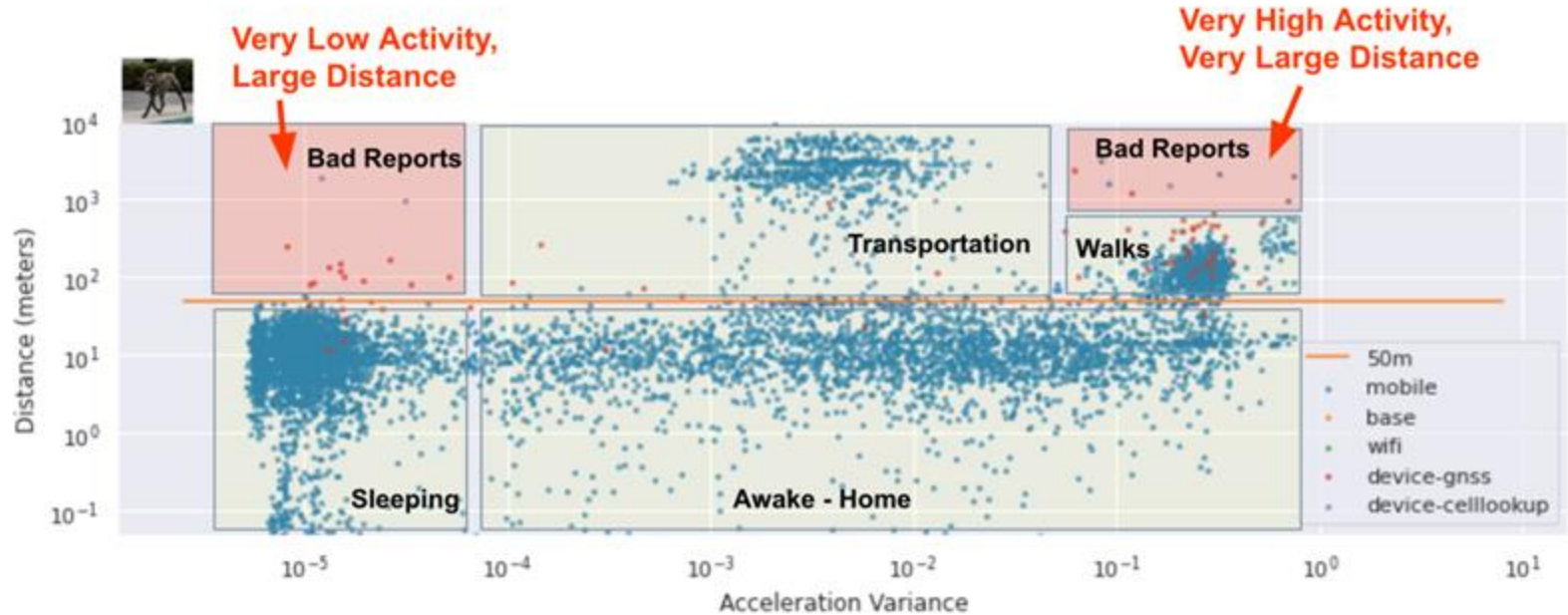
## Tips

- Don't invent problems. Find something people actually care about.

# Example: Identifying when GPS is incorrect

- Fun fact: GPS signals are often unreliable!
- Locating tracking is non-trivial, need to use various input signals to pinpoint exact location.
  - Remember the early days of driving navigation systems?
- How does this cause problems for a dog tracking company?
  - My phone: "Your dog has escaped!"
  - My dog: Snoring on the couch next to me.
  - Me: 😞
- How to deal with it?
  - Talk to people!
  - Someone will have ideas for how to solve it.

# Example: Identifying when GPS is incorrect





# Vision & Plan

Weeks 8-10

# Weeks 8-10

## Goals:

- Develop vision, plan of attack, and get buy-in.

## How?

- Articulate what people are needed and why.
- Articulate what tech stack is needed and why.
- Articulate what processes are needed and why.

# What people are needed?

- Data Engineer.
  - Data ingestion setup and maintenance.
  - Data pipeline orchestration.
  - Real-time streaming (1 year out)
  - General SWE stuff needed by the data team.
- Analytics Engineer
  - Business savvy. Expert at the X-Y problem.
  - Can start with a business question and back into the solution.
  - Strong technical foundation, but not hyper-focused on tech stack experience.

# Buy-in

## Value added from Data Engineer

- Unlocks ability to analyze data coming from the hardware.
- Unlocks new features that further the margin from our competitors

## Value added from Analytics Engineer

- Time to answers
- Product success tracking
- Increased ability for stakeholder teams to self-serve.

# Hiring Process

Weeks 10-18

# Weeks 10-18: Hiring

## Goal

- Design the hiring and interview process for finding the people you need.

## Analytics Engineer

- Tech challenges are embedded in business scenarios.
- Emphasize forward-thinking when problem solving (no flailing).
- Foundation over specific tools.

## Tips

- Iterate!
- Resist the urge to settle
- Resist the urge to evaluate candidates on how well they'll resolve your immediate problems
- Reach the same conclusion on two separate occasions before making a final decision.

# Context

A hospital emergency room is receiving an overwhelming number of patients experiencing chest pains. Chest pains are a symptom of cardiac arrest (heart attack), and therefore patients who are showing other symptoms of heart attacks should be prioritized (fast-tracked) upon entering the ER waiting room. On average, the ER is equipped to **fast-track 20%** of patients who are experiencing chest pain, allowing them to cut the waiting line. Currently, the ER's policy is to fast-track any patients who are experiencing **Type 2 chest pain (atypical angina)**. The ER is requesting that you perform analysis on patient data in order to develop a better system for fast-tracking patients so that they are fast-tracking more patients who are actually going to experience heart-attacks and therefore require critical care.

# Task

You are given a dataset consisting of patient health information. This information is only for patients who came to the ER experiencing chest pains. This dataset includes 13 readings taken at the time of entering the ER, as well as the outcome (whether or not they ended up having a heart attack).

Using the provided dataset, come up with a better decision process for fast-tracking ER patients. You may use any of the 13 inputs in the decision process.

As a first step, we suggest that you define a problem statement. What is your goal here?

# What to look for

- Demonstrates forward-thinking and problem scoping.
  - "Amateurs talk strategy. Professionals talk logistics."
  - Within the first few minutes, I want the candidate to articulate their goal in a very clear manner.
- Opts for a simple approach when possible
  - I don't care that you know how XGBoost works if you choose to use it on a dataset with 303 records.
- How they collaborate.
  - Clarifying questions?
  - Do they embrace suggestions or do they get defensive?
  - Understand the intent of your questions?



# Onboarding & Role Shaping

Weeks 18-24

# Weeks 10-18: Onboarding & Role Shaping

## Goal:

- Get the new team members familiar with the people, data, tools, and processes.

## How?

- Don't give new people new problems.
- The tasks they're solving aren't as important as the foundation they're building.

## Tips

- Shape the roles to the people and to the team, not the other way around.
- Be clear about expectations, even while roles are being shaped.

# Hit the gas

Weeks 24-26

# Weeks 24-26: Hit the gas

## Goals

- Deliver value
- Increase the team's capacity to deliver value

## How?

- Infrastructure in lock-step with value-add
- Delegate
- Encourage collaboration

## Tips

- "Vacuum"
- (Soft) deadlines
- Celebrate wins!

# Closing Remarks

# Closing Remarks

## The Fi data team today

- The team:
  - Myself (Chicago)
  - Staff Data Eng (Maryland)
  - Staff Analytics Eng (Los Angeles)
  - Data Analyst (NYC)
  - +2 head count for Data Analysts (NYC)
- The stack:
  - AWS
  - Databricks (delta lake)
  - PySpark
  - dbt
  - Tableau (for now)

# Closing Remarks

## Final Tips

- Consistently provide value. Don't try and flip the iceberg.
- Leverage people's expertise when doing data analysis.
- Bring experience, but don't bring baggage.
- If there's one thing to make sure you do well – focusing on hiring will give you the biggest return on investment.

# Thank you! Questions?

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Jack Blandin



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# Thank you!

Stay tuned for upcoming events and other content

Chicago dbt Meetup Group  
#local-chicago Slack Channel



Before you leave...

*Please share your feedback with us!*

